Utility & Energy

Cozen O'Connor's Utility & Energy Practice guides clients through complex regulatory approvals by state public utility commissions and other federal and state regulatory agencies, and represents clients in utility- and energy-related transactions, litigation, enforcement actions, and regulatory proceedings. We represent public utilities (water/wastewater, natural gas, electric, transportation, and telecommunication), renewable and clean energy companies, infrastructure investment funds, power producers, competitive retail suppliers, municipalities and municipal authorities, large institutional and manufacturing consumers, technology companies, and corporate clients. We also have significant experience handling matters before the Federal Energy Regulatory Commission (FERC) and the Federal Communications Commission (FCC) involving complex regulatory issues. Cozen O'Connor attorneys have decades of relevant legal experience, in private practice, as in-house counsel, and as state regulatory agency counsel.

Utility

State-Regulated Public Utilities

Cozen O'Connor has a premier state-based utility regulatory practice. Led by former counsel to the chair of the Pennsylvania Public Utility Commission, our attorneys have the requisite knowledge and relationships to help utility clients achieve success. Our clients include water and wastewater, electric, natural gas, steam and chilled water, transportation, and telecommunications service providers. We represent clients before state public utility commissions (primarily in the mid-Atlantic region) in a range of matters: base rate cases, mergers and acquisitions, certificate of public convenience, fair market valuation, gas and steam cost, distribution system improvement charge, rate clause filings, electric and natural gas supplier licensing, formal complaints and investigations, securities registration, management audits, affiliated interest agreement, public utility and municipality agreement, energy efficiency and conservation, land use and zoning preemption, transmission line and other utility infrastructure siting, rail-highway crossing, utility financing and asset sale/transfer authorizations, rulemaking, policy-making, and tariff proceedings. We also practice before appellate courts in appeals from public utility commission decisions and related issues.

Water, Wastewater & Stormwater

The water, wastewater, and stormwater utility sectors, including investor-owned utilities as well as municipal and authority-owned systems, face unique regulatory and commercial challenges that require counsel with a deep understanding of the law, infrastructure, and operations. Cozen O'Connor's national water, wastewater, and stormwater practice, which includes the former general counsel of water utilities located in six states and of in six states and a national water and wastewater management services company, handles clients' most critical transactions and litigation. We guide the sale and long-term lease of water, wastewater, and stormwater systems; negotiate management services contracts; site and obtain permits and other approvals for controversial facilities; assist with the development of filtration plants, pump stations, and water towers; negotiate power purchase agreements; provide guidance on public/private partnerships; handle litigation involving water allocation permits; guide providers on lead and PFAS contamination issues; and resolve water, wastewater, and stormwater-related enforcement actions and litigation.

Transportation

Cozen O'Connor represents common carriers of passengers and property (such as transportation network, household goods moving, shipping, trucking, taxi cab, and autonomous vehicle companies), as well as transportation logistics companies, in state and federal regulatory matters and disputes. We



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Related Practice Areas

- Business
- Government & Regulatory
- Infrastructure
- · Public & Project Finance

Industry Sectors

Renewable Energy



assist clients with market entry, base rate requests, and certificate of public convenience applications; help navigate complex compliance and enforcement issues; and provide commercial contract review and drafting services.

Customer Complaint Defense

Cozen O'Connor recognizes that a significant challenge for state-regulated public utilities is the effective management of customer complaint cases. The disputes often involve a small dollar amount or a minor service issue, yet discovery and a full-blown evidentiary hearing are required by the state public utility commission. Using alternative fee arrangements and junior attorneys/staff supervised by experienced utility lawyers, our firm is able to manage customer complaint cases efficiently and economically while keeping a keen-eyed view of broader policy issues that may be implicated by any particular case.

Energy

Combined Heat & Power

Cozen O'Connor is an industry leader in combined heat and power (CHP) projects, an increasingly viable option for large energy users to reduce costs, become energy resilient, and generate revenue. The firm has advised and guided CHP projects for universities, health systems, data centers, industrial firms, and hotel/resort/casino complexes. We handle every phase of project development, including due diligence, energy sales and design, build, operating agreements; financeable land leases; regulatory advice; land use and environmental permitting; tax exempt and taxable finance; public/private partnership transactions; land and easement acquisition; incentive programs; and tax planning. Cozen O'Connor also has strong relationships with developers and consultants in the field, enabling the firm to deliver turnkey projects to its clients.

Renewable Energy

Our attorneys have deep experience with onshore and offshore wind, solar, hydroelectric, biofuels, and battery storage systems, and we regularly represent utility companies, renewable and clean energy developers, manufacturers, investors, lenders, and energy consumers. Cozen O'Connor assists renewable and clean energy projects from start to finish, including negotiation of sophisticated commercial contracts, the pursuit of federal and state government incentives, regulatory filings and compliance, and agency outreach. We also have extensive experience in drafting legislation to assist clients in advancing their renewable energy development goals.

Oil & Gas

The firm provides corporate, regulatory, and litigation services to upstream, midstream, and downstream oil and gas clients. We help exploration and production (E&P) companies, oil field service companies, vendors, suppliers, gathering and pipeline companies, refineries, and investors complete transactions, pursue land and access rights, negotiate operational agreements, file comments to rulemakings, and achieve regulatory compliance. Our team also represents clients in diverse litigation and enforcement actions before state and federal courts and administrative agencies. We have notable experience working with companies developing the Marcellus and Utica shales.

Experience

State-Regulated Public Utilities

 Represented South Jersey Industries, Inc. and its natural gas public utility operating subsidiaries, South Jersey Gas Company and Elizabethtown Gas Company, in connection with a \$1 billion master credit facility.



- Represented SUEZ Water Pennsylvania, Inc. in its acquisition of the assets of the Kensington Water Company, a public water utility in Franklin County, Pa.
- Represented SteelRiver Infrastructure Fund North America LP in its \$4.25 billion sale of Peoples
 Natural Gas Company LLC and Peoples Gas Company LLC to Aqua America, Inc. (now Essential
 Utilities, Inc.), including negotiation of regulatory provisions of the purchase and sale agreement and
 obtaining required regulatory approvals from the Pennsylvania Public Utility Commission (PA PUC
 Docket No. A-2018-3006061).
- Represented Pennsylvania-American Water Company with respect to regulatory and real estate
 matters in connection with its \$195 million acquisition of the wastewater system assets of the
 Scranton Sewer Authority. The transaction represents one of the largest wastewater acquisitions in
 the company's history and required a complex regulatory approval process by the Pennsylvania
 Public Utility Commission, among other governmental agencies, including a finding of commission
 jurisdiction over combined sanitary and stormwater wastewater services.
- Represented Clearway Energy in its acquisition of the combined heat and power plant of Duquesne
 University, including negotiation of relevant agreements and obtaining a Pennsylvania Public Utility
 Commission Chief Counsel Opinion that steam service from the plant would not be jurisdictional
 public utility service.
- Represented Pennsylvania-American Water Company in its \$159 million acquisition of the combined sanitary and stormwater system assets of the Municipal Authority of the City of McKeesport, Pennsylvania. This was the first successful acquisition under a new Pennsylvania law, 66 Pa. C.S. § 1329, that permits a public utility to acquire the assets of a municipal water or wastewater system and rate base the fair market value rather than the depreciated original cost (PA PUC Docket No. A-2017-2606103).
- Represented Hercules Intermediate Holdings LLC in obtaining PA PUC approval of the transfer of control of Laurel Pipe Line Company, L.P., from Buckeye Partners, L.P. to IFM Global Infrastructure Fund (PA PUC Docket No. A-2019-3011685).
- Represented Pennsylvania-American Water Company in its \$92 million fair market value rate base acquisition of the wastewater system of Exeter Township, Berks County, Pa. (PA PUC Docket No. A-2018-3004933).
- Represented Pennsylvania-American Water Company in its \$28.6 million fair market value rate base acquisition of the wastewater system of Sadsbury Township, Chester County, Pa. (PA PUC Docket No. A-2018-3002437).
- Represented Talen Energy Corporation in state regulatory matters for its \$165 million sale of Interstate Energy Company, an intrastate natural gas and oil transportation company regulated by the Pennsylvania Public Utility Commission, to Adelphia Gateway, LLC, a subsidiary of New Jersey Resources Corporation.
- Represented SUEZ Water Pennsylvania Inc. in connection with its \$9.5 million fair market value acquisition of the water and wastewater systems of Mahoning Township, Pa.
- Represented SUEZ in Pennsylvania Public Utility Commission approval of the \$15 billion combination of SUEZ into Veolia. Pennsylvania was one of five state regulatory approvals required for the transfer of control of SUEZ's regulated water/wastewater companies. (PA PUC Docket No. A-2021- 3026515).
- Represented SteelRiver Infrastructure Fund North America LP in its acquisition of Peoples Natural



Gas Company LLC (formerly Dominion Peoples) and Peoples TWP LLC (formerly T. W. Phillips Gas & Oil Company).

- Represented Peoples Natural Gas Company LLC and Peoples TWP LLC in a Pennsylvania Public
 Utility Commission investigation into competition between natural gas companies with overlapping
 service territories in western Pennsylvania ("Gas-on-Gas Competition Investigation").
- Represented a regulated New Jersey public utility before the New Jersey Board of Public Utilities
 resulting in a precedent-establishing decision prohibiting a municipality from competing directly
 against a regulated public utility that holds a valid franchise to provide service within the
 municipality. We argued successfully that a municipality is estopped from first granting a franchise,
 permitting the utility to make the necessary investment to provide safe, adequate, and proper
 service in reliance on the franchise, and thereafter attempt to compete directly with the utility to the
 utility's financial detriment.
- Represented Pennsylvania-American Water Company in its 2020 Base Rate Proceeding before the Pennsylvania Public Utility Commission, which was fully litigated with strong opposition from the Pennsylvania Office of Consumer Advocate and the Pennsylvania Office of Small Business Advocate, among others, who argued against a rate increase because of the economic circumstances caused by the COVID-19 pandemic. In a 152-page Opinion and Order, the PUC approved an annual revenue increase of \$70.5 million, finding that PAWC was constitutionally entitled under the Takings Clause to a return on and of its investment in providing service to the public. To mitigate the impact on low-income customers, PAWC implemented enhanced customer assistance programs and delayed utility service terminations for non-payment (PA PUC Docket No. R-2020-3019369).
- Represented Pennsylvania-American Water Company in its \$13 million fair market value rate base acquisition of the wastewater system of Royersford Borough, Montgomery County, Pa. (PA PUC Docket No. A-2020-3019634).
- Represented The Trustees of the University of Pennsylvania and the University of Pennsylvania
 Health System in various steam, electricity, and natural gas matters, including the arbitration and
 negotiation of their long-term steam service agreements with Veolia Energy Philadelphia, Inc. (now
 Vicinity Energy Philadelphia, Inc.) and the related long-term lease of the campus steam distribution
 system.
- Represented an Electric Generation Supplier (EGS) before the Pennsylvania Public Utility
 Commission in defense of a Petition for Declaratory Order brought by the Office of Small Business
 Advocate seeking an order that the EGS was prohibited from recovering certain charges imposed on
 small businesses pursuant to the electric generation supply contracts between the EGS and the
 small businesses. We won the case on preliminary objections, arguing that the Commission lacked
 jurisdiction over the dispute as it required an interpretation of the provisions of the electric
 generation supply contracts.
- Represented Peoples Natural Gas Company LLC in its successful challenge to Duquesne Light Company's attempt to increase its back-up service rate for combined heat and power projects by 220 percent (PA PUC Docket No. R-2108-3000124).
- Represented Peoples Natural Gas Company LLC in its voluntary Energy Efficiency & Conservation Plan Proceeding (PA PUC Docket No. M-2017-2640306).
- Represented multiple electric generation facilities in a regulated New Jersey Board of Public Utilities proceeding involving a large New Jersey gas company and achieved a discontinuation of alleged



discriminatory rates.

- Represented NRG Energy Center Harrisburg LLC and NRG Energy Center Pittsburgh LLC in defending against a takeover attempt by Exelon Corporation.
- Obtained Pennsylvania Public Utility Commission approval for the expansion of NRG Energy Center
 Pittsburgh LLC's steam and chilled water distribution service into the Uptown Corridor of Pittsburgh,
 and provided related regulatory advice for the development of a thermal generation facility on the
 campus of a large medical institution.
- Represented NRG Energy Center Harrisburg LLC in connection with abandoning service to approximately 25 customers on outlying, low-pressure mains.
- Represented NRG Energy Center Pittsburgh LLC and NRG Energy Center Harrisburg LLC in multiple General Base Rate Proceedings.
- Represented Peoples Natural Gas Company LLC in General Base Rate Proceedings and Purchased Gas Cost Proceedings.
- Represented Peoples Natural Gas Company LLC in obtaining affiliated interest agreement approvals
 for debt issuances and the formation of a service company.
- Settled a regulatory proceeding involving an increase in revenues of approximately \$68 million for South Jersey Gas Company.
- Settled a regulatory proceeding involving an increase in revenues of approximately \$40 million for New Jersey American Water Company.
- Represented SUEZ Water Pennsylvania Inc. and SUEZ Water Bethel Inc. in multiple General Base Rate Proceedings.
- Representing SUEZ Water Pennsylvania Inc. and SUEZ Water Bethel Inc. in obtaining Pennsylvania Public Utility Commission approval of their master affiliated interest agreements.
- Represented Superior Water Company Inc. in connection with General Base Rate Proceedings.
- Represented Securus Technologies, Inc. in change of control proceedings involving equity funds.
- Advise gathering and midstream pipeline clients regarding "public utility" status in the Pennsylvania and related eminent domain and local zoning preemption issues.
- Represented Pennsylvania-American Water Company in obtaining preemption by Pennsylvania
 Public Utility Commission of a local zoning hearing board decision denying a variance for local
 pump station buildings and won subsequent appeal before the Commonwealth Court of
 Pennsylvania.
- Filed a petition on behalf of water utility to implement the Pennsylvania Public Utility Commission's Statement of Policy on "Acquisitions of Viable Water and Wastewater Systems."
- Represented SUEZ Water Pennsylvania Inc. and Aqua Pennsylvania, Inc. in increasing their respective Distribution System Improvement Charge (DSIC) from 5 percent to 7.5 percent of billed revenues.
- Filed an *amicus curiae* brief for the Energy Association of Pennsylvania with the Commonwealth Court of Pennsylvania regarding a Right to Know Request to the Pennsylvania Public Utility Commission by *The Wall Street Journal*.



- Advised subject matter experts for a utility in preparing for an audit of compliance with the standards
 of the North American Electric Reliability Corporation.
- Represented EnerPenn USA, LLC d/b/a YEP Energy in obtaining its Pennsylvania electric generation supplier license.
- Represented a large Electric Generation Supplier before the PA PUC in defense of a complaint brought by a coalition of industrial and commercial customers regarding charges stemming from the January 2014 polar vortex events.
- Successfully petitioned the New Jersey Board of Public Utilities (BPU) for a public utility to construct
 an electric transmission line in New Jersey not subject to the Municipal Land Use Law (MLUL) -- or
 any other governmental ordinances or regulations, permits, or license requirements made under the
 authority of the MLUL. Successfully defended the BPU's decision on appeal to the Appellate
 Division of the New Jersey Superior Court.
- Represented a council of governments in obtaining a declaratory order finding that its construction and operation of a community broadband network would not subject it to regulation as a public utility (PA PUC Docket No. P-2018-3006603).
- Serving as lead counsel for Jersey Central Power & Light Company in its 2023 base rate case. (BPU Dkt. No. ER23030144).
- Represented New Jersey Natural Gas Company in its 2019 and 2021 base rate cases, each of which
 resulted in a successful outcome prior to evidentiary hearings. (BPU Dkt. Nos. GR19030420 and
 GR21030679).
- Represented Pennsylvania-American Water Company in seeking a declaratory order that the Company complied with applicable laws and regulations in its dealings with a land developer (PUC Docket No. P-2017-2621723).

Water, Wastewater & Stormwater

- Handled water/sewer authority formation, governance, ownership, scope of powers, asset transfer, and financing issues in connection with a county water and sewer regionalization project.
- Jointly represented a city and municipal authority to create and implement a plan that increased city revenues and enhanced water and municipal waste services.
- Represented a city in the sale of its water system to a municipal authority.
- Represented a regional water and sewer authority in the sale of its water and sewer systems to a
 public utility.
- Represented Pennsylvania-American Water Company in its acquisition of the Combined Sewer Overflow ("CSO") system of the Scranton Sewer Authority, including issues involving the segregation of the CSO system from the Municipal Separate Storm Sewer System ("MS4").
- Serve as a solicitor to the National Association of Water Companies Pennsylvania Chapter.
- Represented a water company in litigation involving the use of chloramines as a disinfectant in public drinking water.
- Represented Pennsylvania-American Water Company in two civil disputes with municipal authorities involving service territory and the ability of municipal authorities to compete with private enterprise under the Pennsylvania Municipality Authorities Act.



- Represented the Town of Rising Sun, MD, in the negotiation of a bulk water supply and connection agreement that will bring potable water to the town from Pennsylvania. We also represented the town in connection with the permitting process for the pipeline, which was particularly rigorous because it is one of the few interstate water pipelines in the United States, and which became increasingly complex and high-profile in the wake of the lead-in-water crisis in Flint, MI.
- Represented a land developer in a dispute over an extension of wastewater service to a proposed land development.
- Represented a water services company in the negotiation of the first two liability-protection
 agreements under the Pennsylvania Department of Environmental Protection's (PADEP) "Utilization
 of Mine Influenced Water for Natural Gas Extraction Activities." The agreements protect the client
 against liability for perpetual treatment of the acid mine water and encourage the beneficial reuse of
 this water in a manner that helps address a legacy pollution issue while protecting pristine water
 resources from depletion for hydraulic fracturing.
- Represented a water company in a major water allocation permit matter stemming from the client's dissatisfaction with a number of conditions imposed by the Pennsylvania Department of Environmental Protection ("DEP")-issued permit. The Firm represented the client in the preparation and filing of an appeal to the PA Environmental Hearing Board, discovery, preparation of experts and negotiations with DEP. Negotiations resulted in a settlement, with the client retaining the right to appeal further decisions by DEP based on a stream study.

Transportation

- Successfully settled Pennsylvania Public Utility Commission prosecutions of 16 Ride-Share-Network-Service (RSNS) drivers in association with prosecution of the RSNS for operating without a Certificate of Public Convenience.
- Advised commercial transportation companies on compliance with state and Federal Motor Carrier Safety Administration regulations.
- Represented transportation companies and brokers in obtaining certificates of public convenience before the Pennsylvania Public Utility Commission.

Customer Complaint Defense

- Defended two major electric generation suppliers in customer complaints, filed by variable-price contract customers with the Pennsylvania Public Utility Commission and the Pennsylvania Office of Attorney General, after the pass-through of increased costs resulting from the Polar Vortex events of 2014.
- Represent various water, wastewater, and natural gas utilities, on an on-going basis, in connection
 with routine residential customer complaints filed with the Pennsylvania Public Utility Commission
 and the New Jersey Board of Public Utilities involving rate, billing, and service issues.
- Represent Securus Technologies, Inc., a leading provider of inmate telephone services and holder of the Pennsylvania Department of Corrections telecommunications contract, in complaints filed with the Pennsylvania Public Utility Commission by inmates regarding rate, billing, and service issues.

Combined Heat & Power

Represented Cordia Holdings LLC in its 2024 acquisition of the microgrid plant at the Allegheny
County Airport, the steam plant at the Allegheny County Building, and the combined heat and power
plant at the Allegheny Health Network Wexford Hospital from Peoples Natural Gas Company LLC in
Pittsburgh, for \$165 million.



- Represented a CHP developer in drafting and negotiating terms of a long-term PPA.
- Represented Marina Energy, a subsidiary of South Jersey Industries, in the \$45 million financing for the construction and operation of an energy supply system for the Borgata Hotel Casino & Spa in Atlantic City, NJ.
- Represented the energy provider in connection with the decommissioning and removal of the existing Montclair University campus energy plant and the construction of a new state of the art cogeneration plant providing heating, air conditioning, and electricity to much of the large campus of the university spanning three counties in New Jersey. We handled the basic energy sales agreement, the ground lease for the new on campus plant site, the easements throughout the campus for the distribution systems, and the financing of the project through a public bond issue.
- Represented UMM Energy Partners, LLC in financing and developing a CHP system on the campus
 of Montclair State University in Montclair, NJ. We negotiated the ground lease and all necessary
 documents as well as a power purchase agreement. Further, we successfully navigated the 2009
 New Jersey Economic Stimulus Act, enabling the project to move forward as one of the first PublicPrivate Partnerships under the act.
- Represented a large food manufacturer in Pennsylvania and a large industrial company in New Jersey in the development of on-site CHP facilities and associated financing, regulatory, tax and real estate issues.
- Represented LVE Energy Partners, LLC in the development of a CHP facility to serve a major Las
 Vegas casino and resort. The CHP facility was designed to provide up to 55 megawatts of aggregate
 energy to the property. We represented LVE in obtaining construction and permanent financing,
 negotiating a PPA, and negotiating a ground lease and all related documents.
- Obtained a service territory expansion and related affiliated interest and municipal contract approvals for NRG Energy Center Pittsburgh LLC for the development of a new thermal facility at the University of Pittsburgh Medical Center – Mercy Hospital in Pittsburgh.
- Represented ACR Energy Partners in the construction and financing of a heating, air conditioning, and electric supply facility to service the Revel casino/hotel complex in Atlantic City, NJ, along with others. The transaction included an energy sales agreement, a bond financing secured by leaseholder mortgages and a pledge of the revenues from energy sales, and a net lease of the parcels from two landlords.
- Advise clients on various regulatory issues associated with CHP projects, including net metering and interconnection issues.

Renewable Energy

- Represented Ørsted in winning the entirety of the first round of offshore wind projects authorized by the New Jersey Board of Public Utilities.
- Represented wind power companies in the siting, permitting, financing, and construction of wind projects.
- Represented The Trustees of the University of Pennsylvania in negotiation of a large power purchase agreement with a solar farm developer.
- Advised NRG Energy, Inc. on the regulatory requirements related to its renewable energy showcase at Lincoln Financial Field, home of the Philadelphia Eagles.
- · Advised a hydroelectric facility on amending its project boundary and the regulatory requirements



under the Federal Power Act in connection with a proposed restructuring.

- Advised the developer of an 80 megawatt wind farm in Iowa on Clean Water Act Section 404
 permitting and the applicability of nationwide permits to site construction activities that the local
 district engineer believed triggered a formal Army Corps review.
- Negotiated the financing for a two megawatt solar installation on an industrial facility in New Jersey.
- Represented the owner of an apartment complex in negotiating a long-term solar PPA.
- Represented an alternative energy generator in land use and other related environmental matters.
- Represented an owner of commercial facilities in drafting and negotiating a long-term solar lease.
- Represented the developers of a major thermal energy plant in the negotiation of comprehensive energy sales agreement and other transaction documents and the securing of project finance.
- Represented The Trustees of the University of Pennsylvania in drafting and negotiating a 25-year solar power purchase agreement for up to 220 megawatts of solar energy, capacity, and AECs from a planned solar farm – the largest solar power project in Pennsylvania.

Oil & Gas

- Advised a major oil and gas producing company regarding a national water resource management program and regulatory programs governing water withdrawal and use requirements.
- Represented PennEast Pipeline Company, LLC in obtaining environmental and other regulatory
 approvals related to the development of the PennEast natural gas pipeline, an approximately 110mile pipeline that will originate in Luzerne County, PA, and terminate in Mercer County, NJ.
- Represented South Jersey Gas Company in obtaining regulatory approvals for the development of an approximately 22-mile natural gas pipeline to serve reliability needs in southern New Jersey in the wake of Hurricane Sandy and repower a coal electric generation plant.
- Represented a midstream pipeline company in its \$150 million acquisition of another pipeline and gathering company and associated rights to construct a major natural gas pipeline through New York and Pennsylvania.
- Represent midstream companies in disputes involving rights of way and easements.

FERC

Secured a hard-fought victory before the Federal Energy Regulatory Commission for a client
challenging increased natural gas storage rates imposed upon it by the Transcontinental Pipe Line
Company. When an initial favorable trial decision by a federal administrative law judge was reversed
on appeal to the full FERC, we appealed to the United States Court of Appeals for the D.C. Circuit,
which was reversed and remanded. The FERC ultimately found the increased rates unlawful, and
ordered that our client be paid very substantial refunds covering a nine-year period.

Regulatory Compliance & Permitting

- Obtained Pennsylvania Public Utility Commission approval of KKR Infrastructure's acquisition of Clearway Energy's district steam and chilled water systems in Pittsburgh and Harrisburg.
 Commission approval was one of only two required regulatory approvals for the \$1.9 billion transaction. (PA PUC Docket No. A-2021- 3029619).
- Represented SpaceX and its subsidiary, Starlink Services, LLC, in obtaining Eligible
 Telecommunications Carrier (ETC) status from the Pennsylvania Public Utility Commission (PA PUC
 Docket No. P-2021-3023580).



State-Regulated Public Utilities

Represented New Jersey American Water Company in a regulatory proceeding before the New
Jersey Board of Public Utilities (NJBPU) by which it secured approval to acquire the Egg Harbor
Township water and sewer systems. The matter was the first petition under the Water Infrastructure
Protection Act, a New Jersey statute meant to incentivize the acquisition of troubled public water
systems by investor-owned utilities. Following NJBPU approval, the firm assisted with financial and
corporate issues in connection with the closing of the transaction.

