

Delays, More Masks and Mandatory Shots: Virus Surge Disrupts Office-Return Plans

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David Barron was quoted in *The New York Times* discussing the possibility of employers implementing mandatory COVID-19 vaccine policies. "At the beginning, there were a lot of employers that were concerned about jumping in too soon and being the one out front - it is a divisive issue," said David. "The calculus starts to shift a little bit when you see another spike."

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